**MODULE 1 - DEVELOPING A COMMON RESEARCH & INNOVATION STRATEGY**
What topics must our strategy address, and how can we work on them together?

**MODULE 2 - SHARING INFRASTRUCTURES**
Is it possible to facilitate access to research infrastructure across our Alliance, offering researchers new opportunities and increasing the impact of our work?

**MODULE 3 - REINFORCING ACADEMIA - BUSINESS R&I COOPERATION**
Cooperation with regional ecosystems is a vital link in the innovation chain. Could it be strengthened by European university alliances like CIVIS?

**MODULE 4 - STRENGTHENING HUMAN CAPITAL**
Which ambitious common standards on working conditions and career development can help CIVIS attract and retain the best research talent?

**MODULE 5 - MAINSTREAMING OF OPEN SCIENCE**
Can CIVIS take Open Science from vision to practice with a common approach and supporting for implement this new paradigm for research?

**MODULE 6 - EMBEDDING CITIZENS & SOCIETY**
Engagement with citizens and civil society is at the heart of CIVIS, so what will this mean in the research domain?

---

**1 - BENCHMARKING**
Establishing an inventory of current practices and resources while identifying the barriers we face in enhancing cooperation on R&I.

**2 - CONSENSUS BUILDING**
Mapping the ways we might work together on R&I and selecting our shared priorities.

**3 - VALIDATION THROUGH CASE STUDIES**
Putting our ideas into practice to test and evaluate vital aspects of the proposed strategy.

---

This project has received funding from the European Union’s Horizon 2020 research and innovation programme under grant agreement N° 01016691

---

**CIVIS R&I STRATEGY AND INSTITUTIONAL TRANSFORMATIONAL MODEL**