Developing a model for a European university
A EU leaders’ initiative

European Universities creation is one of the flagship initiatives to build a European Education Area. The vision is that, across the EU:

- spending **time abroad to study** and learn should become the norm
- school and higher education **qualifications should be recognised across the EU**
- **knowing two languages** in addition to one’s mother tongue should be standard
- everyone should be able to **access high-quality education**, irrespective of their socio-economic background
- people should have a strong sense of their **identity as a European**, of Europe’s cultural heritage and its diversity

<table>
<thead>
<tr>
<th>First call</th>
<th>Second call</th>
</tr>
</thead>
<tbody>
<tr>
<td>• 54 applications</td>
<td>• 62 applications</td>
</tr>
<tr>
<td>• 17 European Universities (12 initially foreseen)</td>
<td>• 24 new European Universities (41 in total)</td>
</tr>
<tr>
<td>• 114 higher education institutions (16 French) from 24 states</td>
<td>• 165 higher education institutions from 26 member states</td>
</tr>
<tr>
<td>• Budget: €85 million</td>
<td>• Budget: €287 million (total)</td>
</tr>
<tr>
<td>• 4 alliances coordinated by French universities</td>
<td>• 2021: full roll-out under the future Erasmus programme</td>
</tr>
</tbody>
</table>
### CIVIS in numbers

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universities</td>
<td>9</td>
</tr>
<tr>
<td>Languages</td>
<td>8</td>
</tr>
<tr>
<td>Students</td>
<td>414,000</td>
</tr>
<tr>
<td>Staff members</td>
<td>63,000</td>
</tr>
<tr>
<td>Research groups</td>
<td>900</td>
</tr>
<tr>
<td>Researchers and academics</td>
<td>34,000</td>
</tr>
<tr>
<td>ERC grants</td>
<td>172</td>
</tr>
<tr>
<td>Nobel prizes</td>
<td>41</td>
</tr>
</tbody>
</table>
A space-time shift

CIVIS is an international affair with domestic implications and vice versa
A tailored education
Designing curricula across disciplines, borders, cultures, languages and building specific skills needed for the future

European curriculum customised by each student leading to a European degree + Innovative curricula with innovative pedagogies + embedded structured student mobility + Enhanced staff mobility between the partner institutions to teach/do research/work = European inter-university Campuses
Bachelor/Master/Doctoral levels
A civic university

Creating Openlabs and working together to tackle society’s greatest challenges

8 Open Labs

Citizens

Students

Academics

5 challenges

Climate

Health

Society

Cities

Digital
A bridge to Africa

Deepening EU’s relationships with Africa through investment and job creation

“We will dedicate special effort to taking advantage of our experiences, involvements and geographical distribution within the Baltic-Mediterranean-Black seas axis for a deeper engagement with our southern neighbours, and thus to be the university alliance of reference for European connections with Mediterranean and African regions in research, education and innovation”. Press release
The governance

Academics, staff, students, citizens, regions, stakeholders

Hub councils

Steering Committee (monthly)

Secretary general

Bureau of the Board (twice a year)

Board of Rectors (twice a year)

Local and European consultative councils

Local and European participative councils

AMU Coordination team
The budget over 3 years

Total budget: 7.4 M€

- EU grant 5 M€
- Member university funds 2.4 M€

ANR/AMU: 1.24 M€

- Coordination team 388 k€
- Information technologies 700 k€
- Africa/Med. cooperation 60 k€
- Overhead 91 k€
### Breakdown per work package

<table>
<thead>
<tr>
<th>BENEFICIARIES</th>
<th>Staff cost</th>
<th>Travel costs</th>
<th>Ind. support</th>
<th>Equipment</th>
<th>Other costs</th>
<th>Total direct costs per WP</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management</td>
<td>707 599,20</td>
<td>113 000,00</td>
<td>113 000,00</td>
<td>50 000,00</td>
<td>25 600,00</td>
<td>1 009 199,20</td>
</tr>
<tr>
<td>Governance</td>
<td>169 320,00</td>
<td>246 000,00</td>
<td>246 000,00</td>
<td>5 000,00</td>
<td>96 000,00</td>
<td>762 320,00</td>
</tr>
<tr>
<td>Local engagement</td>
<td>419 665,20</td>
<td>7 000,00</td>
<td>7 000,00</td>
<td>0,0</td>
<td>80 000,00</td>
<td>513 665,20</td>
</tr>
<tr>
<td>Societal challenges</td>
<td>218 400,00</td>
<td>424 000,00</td>
<td>424 000,00</td>
<td>0,0</td>
<td>40 000,00</td>
<td>1 106 400,00</td>
</tr>
<tr>
<td>Africa/Med.</td>
<td>90 000,00</td>
<td>40 000,00</td>
<td>40 000,00</td>
<td>0,0</td>
<td>40 000,00</td>
<td>210 000,00</td>
</tr>
<tr>
<td>Mobility</td>
<td>190 543,98</td>
<td>608 000,00</td>
<td>1 155 500,00</td>
<td>0,0</td>
<td>0,0</td>
<td>1 954 043,98</td>
</tr>
<tr>
<td>Teaching excellence</td>
<td>75 240,00</td>
<td>88 000,00</td>
<td>88 000,00</td>
<td>280 000,00</td>
<td>0,0</td>
<td>531 240,00</td>
</tr>
<tr>
<td>Quality</td>
<td>83 538,00</td>
<td>41 500,00</td>
<td>41 500,00</td>
<td>0,0</td>
<td>30 000,00</td>
<td>196 538,00</td>
</tr>
<tr>
<td>Dissemination</td>
<td>320 000,00</td>
<td>138 000,00</td>
<td>138 000,00</td>
<td>0,0</td>
<td>25 000,00</td>
<td>621 000,00</td>
</tr>
<tr>
<td><strong>Total Direct costs per category</strong></td>
<td><strong>2 274 306,38</strong></td>
<td><strong>1 705 500,00</strong></td>
<td><strong>2 253 000,00</strong></td>
<td><strong>335 000,00</strong></td>
<td><strong>336 600,00</strong></td>
<td><strong>6 904 406,38</strong></td>
</tr>
</tbody>
</table>

- Other national and regional funds are not included.
- Partners inform the alliance about the allocated sums and their use.
- No pooling of the funds.
CIVIS calls

CIVIS has and will launch several calls during the first phase for:
- Mobility (classical Erasmus+, all disciplines and levels)
- Short term, blended or virtual mobility project
- Hub (societal challenges) workshops, courses, proposals
- Open lab projects
- Councils
- External evaluation
- Initiatives from CIVIS universities
# CIVIS call on schools and mobility

<table>
<thead>
<tr>
<th>NB</th>
<th>Title CIVIS Activity</th>
<th>University</th>
<th>Surname</th>
<th>Faculty</th>
<th>AMU Department/Lab</th>
<th>School/Days</th>
<th>Universities</th>
<th>CIVIS theme</th>
<th>Number of proposed editions</th>
<th>Duration</th>
<th>Local</th>
<th>Visiting</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Towards a reflective, dialogical and participative historical culture. Integrating research and professional contributions.</td>
<td>UAM</td>
<td>Themistoklis Apostolidis</td>
<td>Faculté des arts, lettres, langues et sciences humaines</td>
<td>Dpt. of Social Psychology</td>
<td>CIVIS SCHOOL</td>
<td>4</td>
<td>Society, Culture and Heritage</td>
<td>3</td>
<td>one week</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>2</td>
<td>Languages in Europe and their diachronies</td>
<td>NKUA</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>CIVIS SCHOOL</td>
<td>4</td>
<td>Society, Culture and Heritage</td>
<td>2</td>
<td>2 weeks x 3</td>
<td>10</td>
<td>20</td>
</tr>
<tr>
<td>3</td>
<td>Orchestra Academy</td>
<td>AMU</td>
<td>Jeanette Theokritoff</td>
<td>Cultural Services Aix-Marseille Université</td>
<td>DEVE</td>
<td>STUDENT WEEK</td>
<td>8</td>
<td>Society, Culture and Heritage</td>
<td>2</td>
<td>8 days</td>
<td>25</td>
<td>75</td>
</tr>
<tr>
<td>4</td>
<td>Urban archeology</td>
<td>NKUA</td>
<td>Andreas Nicolaides</td>
<td>Faculté des arts, lettres, langues et sciences humaines</td>
<td>Laboratoire d’Archéologie Médiévale et Moderne en Méditerranée</td>
<td>STUDENT WEEK</td>
<td>3</td>
<td>Society, Culture and Heritage</td>
<td>3</td>
<td>6 days</td>
<td>5</td>
<td>10</td>
</tr>
<tr>
<td>5</td>
<td>Nanoscience/Nanotechnologies</td>
<td>AMU</td>
<td>Fabienne Michelini</td>
<td>Faculté des sciences</td>
<td>Physics Department - Elaboration et MODélisation pour les NANotecnologies (EMONA)</td>
<td>CIVIS SCHOOL</td>
<td>3</td>
<td>Climate, Environment, Energy</td>
<td>1</td>
<td>5 days</td>
<td>8</td>
<td>14</td>
</tr>
<tr>
<td>6</td>
<td>Demokratia and Res Publica</td>
<td>NKUA</td>
<td>Emmanuelle Caire</td>
<td>Faculté des arts, lettres, langues et sciences humaines</td>
<td>Département Sciences de l’antiquité</td>
<td>CIVIS SCHOOL</td>
<td>3</td>
<td>Society, Culture and Heritage</td>
<td>2</td>
<td>7 days</td>
<td>2</td>
<td>14</td>
</tr>
<tr>
<td>7</td>
<td>political institutions during crisis</td>
<td>AMU</td>
<td>Ariane Vidal-Naquet</td>
<td>Faculté de droit et de science politique</td>
<td>Faculté de droit et de science politique</td>
<td>CIVIS SCHOOL</td>
<td>3</td>
<td>Society, Culture and Heritage</td>
<td>3</td>
<td>5 days</td>
<td>10</td>
<td>20</td>
</tr>
<tr>
<td>8</td>
<td>Metamorphosis</td>
<td>AMU</td>
<td>Cristina Castelo Branco</td>
<td>Faculté des arts, lettres, langues et sciences humaines</td>
<td>Département Études Portugaises et Luso-Bresiliennes (PLB)</td>
<td>CIVIS SCHOOL</td>
<td>3</td>
<td>Society, Culture and Heritage</td>
<td>3</td>
<td>11 days</td>
<td>40</td>
<td>40</td>
</tr>
<tr>
<td>9</td>
<td>Transitive Modernities</td>
<td>AMU</td>
<td>Anne Reynes-Delobel</td>
<td>Faculté des arts, lettres, langues et sciences humaines</td>
<td>Département d’Études du Monde Anglophone</td>
<td>CIVIS SCHOOL</td>
<td>6</td>
<td>Society, Culture and Heritage</td>
<td>3</td>
<td>10 days</td>
<td>15</td>
<td>42</td>
</tr>
<tr>
<td>10</td>
<td>Food History</td>
<td>UT</td>
<td>Mohamed OUERFELI</td>
<td>Faculté des arts, lettres, langues et sciences humaines</td>
<td>Département Histoire</td>
<td>BLENDED MOBILITY</td>
<td>6</td>
<td>Society, Culture and Heritage</td>
<td>1</td>
<td>Nov 20 - Apr 21</td>
<td>3</td>
<td>17</td>
</tr>
<tr>
<td>11</td>
<td>Junior Fellows Intercultural Studies</td>
<td>UT</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>BLENDED MOBILITY</td>
<td>3</td>
<td>Society, Culture and Heritage</td>
<td>2</td>
<td>Oct 20 - Jul 21</td>
<td>5</td>
<td>10</td>
</tr>
</tbody>
</table>
Transversal Task Forces

**TF Education**
- Includes Education Vice-Rectors from 8 universities
- Works on propositions for the recognition of initiatives, training modules (mobility or collaborations) developed within CIVIS
- Looks for solutions to include CIVIS developments in existing training offers and unlocks obstacles

**TF Doctoral Schools**
- Reinforces coordination at the PhD level (co-tutelle, mobility…)

**TF EU Funds**
- **Education**: 5 Erasmus + applications, HE charter 21/27
- **Research**: RIS4CIVIS, MSCA, COFUND, next opportunities
Science with and for Society

SWAFS H2020 call dedicated to European universities

2M€ // 3 years
Starting date: January 2021
Objectives:
- insert a global, long-term CIVIS R&I strategy within CIVIS
- add value to what is already being done inside each Hub
- develop a common CIVIS approach to Open Science
- increase public participation in science, research and innovation
AMU structuring projects

Parcours étudiant

- Cycle Doctorat
- Cycle Master 2
- Cycle Master 1
- Cycle Licence 3
- Cycle Licence 2
- Cycle Licence 1
- Lycée

Projets structurants

- SFR1
  - Structuration de la formation via la recherche:
  - Rôle des instituts
  - Renforcement: international, socio-économique et recherche

- DREAM U:
  - Personnalisation des parcours

- Panorama: relations bac-3/+3

Projets soutiens

CIVIS

IDEE

Plan Langues, PIX, Ecri+, Amidex Académie d’excellence

Loi ORE Flex AMU
## OBJECTIFS

<table>
<thead>
<tr>
<th>ACTIONS</th>
<th>Subventions</th>
<th>Avantages remboursables</th>
<th>Donations</th>
<th>Fonds propres</th>
<th>TOTAL</th>
</tr>
</thead>
</table>

### SOUTENIR LES PROGRÈS DE L’ENSEIGNEMENT ET LA RECHERCHE

1. **Développer l’innovation pédagogique**
   - « Territoires d’innovation pédagogique » dans l’enseignement scolaire
   - Nouveaux cursus à l’université
   - Subventions: 400, Avantages remboursables: 100, Donations: 250, Fonds propres: 250, TOTAL: 500

2. **Amplifier des programmes de recherche**
   - Programmes prioritaires de recherche
   - Équipements structurants pour la recherche

3. **Intégrer recherche et enseignement supérieur**
   - Soutien des Grandes universités de recherche
   - Constitution d’Écoles universitaires de recherche
   - Subventions: 200, Avantages remboursables: 700, Donations: 300, Fonds propres: 300, TOTAL: 700

4. **Diversifier de nouveaux modes de gestion des universités**
   - Ouvrir de nouveaux modes de gestion aux universités
   - Subventions: 400, Avantages remboursables: 400, Donations: 300, Fonds propres: 400, TOTAL: 400

### VALORISER LA RECHERCHE

5. **Promouvoir des territoires d’innovation et des démonstrateurs**
   - Nouveaux écosystèmes d’innovation
   - Démonstrateurs et territoires d’innovation de grande ambition
   - Subventions: 80, Avantages remboursables: 150, Donations: 700, Fonds propres: 1500, TOTAL: 1500

6. **Faciliter l’appropriation de l’innovation**
   - Intégration des SATI, incubateurs et accélérateurs
   - Subventions: 50, Avantages remboursables: 100, Donations: 500, Fonds propres: 150, TOTAL: 500

### ACCÉLÉRER LA MODERNISATION DES ENTREPRISES

7. **Soutenir l’innovation**

8. **Accompagner « l’industrie du futur »**
   - Subventions: 500, Avantages remboursables: 500, Donations: 100, Fonds propres: 100, TOTAL: 1000

9. **Accélérer la croissance des PME et ETI**
   - Concours d’innovation
   - Fonds national d’amiérage 2
   - Multi-cap-croissance 2

Grands défis (soutien à des opérations en fonds propres hors norme)
Covid: threats and opportunities

Threats
- No physical mobility
- Poor accessibility to digital equipment for the disadvantaged students
- Difficulties to reach the expected number of mobilities
- A more complex cooperation and collaboration

Opportunities
- All partners, except Bucharest, are located in the Schengen area. Travel restrictions are lifted at an earlier stage
- Virtual learning passed the crash test. Physical mobilities can be reduced in favour of virtual and blended mobilities
- Strong and reiterated support of the European Commission for the Alliances
## CIVIS PIA3

<table>
<thead>
<tr>
<th>Description</th>
<th>Aide demandée</th>
<th>Dépenses</th>
<th>Budget restant</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equipement</td>
<td>490 000€</td>
<td>130 000€</td>
<td>360 000€</td>
</tr>
<tr>
<td>Personnels</td>
<td>373 148€</td>
<td>50 000€</td>
<td>323 148€</td>
</tr>
<tr>
<td>Fonctionnement</td>
<td>285 000€</td>
<td>5000€</td>
<td>280 000€</td>
</tr>
<tr>
<td>Frais de gestion</td>
<td>91 852€</td>
<td>30 617€</td>
<td>61 235€</td>
</tr>
<tr>
<td>TOTAL</td>
<td>1 240 000€</td>
<td>215 617€</td>
<td>1 024 383€</td>
</tr>
</tbody>
</table>
3 steps, 9 work packages

**2025+. Consolidation**
- Over 50% student mobility
- Enlargement

**2023-2025. Construction**
- 50% student mobility
- 5 challenges and 8 open labs

**2019-2022. Foundations**
- 10% student mobility
- 3 challenges and 8 open labs